# **APSE Presentation 5 March 2013**

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Property Manager (Assets)
South Lanarkshire Council

TOPIC: Stock Surveys identifying and managing the most resource hungry properties and links to the budget cycle

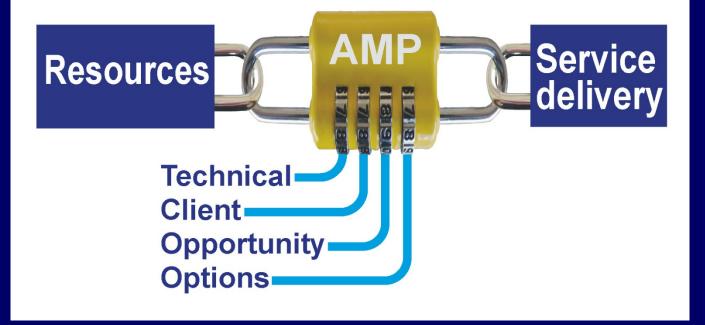
### **Overview**

- South Lanarkshire Experience
  - Tools and Techniques
- Developments to Survey Reporting
  - Simplifying the Model
- Total Portfolio Corporate Approach
- Aspirations from the Presentation
  - Promote Discussion
  - Share Best Practice

### Overview

### **Asset Management**

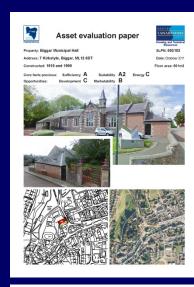
Unlocking value through evaluation



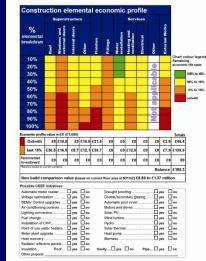
### **General Services Properties**

- 500 Plus Establishments
- 750,000 sq m floor space
- Traditional Approach To Surveys
  - 50 Page Report
  - High Level of Technical Detail
  - Separate Reports e.g. Services
  - Expensive and Time Consuming
  - Difficult to Understand
  - Barrier to Good Asset Management

## **New Approach**



| BCIS Elements                        | Ref     | 2013<br>R&M        | 3/14<br>Investment | 2014/18<br>Investment | Total    |
|--------------------------------------|---------|--------------------|--------------------|-----------------------|----------|
| Substructure                         | 1       |                    |                    |                       |          |
| Frame                                | 2A      |                    |                    |                       |          |
| Upper floors                         | 28      |                    |                    |                       | 7        |
| Roof                                 | 2C      |                    |                    | £36,500               | €36,500  |
| Stairs                               | 2D      |                    |                    |                       |          |
| External walls                       | 2E      |                    | £6,500             | £3,280                | £9,780   |
| Windows and external doors           | 2F      |                    | £10,500            | £16,500               | £27,000  |
| Internal walls and partitions        | 2G      |                    |                    |                       |          |
| Internal doors                       | 2H      | €1,375             |                    | €8,700                | £10,075  |
| Wall finishes                        | 3A      | £4,975             | £21,540            | £16,600               | £43,115  |
| Floor finishes                       | 38      | €3,700             |                    | £13,400               | €17,100  |
| Ceiling finishes                     | 3C      |                    |                    | €9,650                | £9,650   |
| Fittings                             | 4       | £5,000             |                    | £6,000                | £11,000  |
| Sanitary appliances                  | 5A      | £200               |                    | £8,800                | £9,000   |
| Disposal installations               | 5C      |                    | £4,000             |                       | £4,000   |
| Water installations                  | 5D      |                    |                    |                       |          |
| Heat source                          | 5E      |                    |                    | £10,000               | £10,000  |
| Space heating and air treatment      | 5F      |                    |                    | €2,500                | €2,500   |
| Ventilating systems                  | 50      |                    |                    |                       |          |
| Electrical installations             | 5H      | €1,505             |                    |                       | £1,505   |
| Lift and conveyor installations      | 5J      |                    |                    |                       |          |
| Protective installations             | 5K      |                    |                    |                       |          |
| Communications installations         | 5L      |                    |                    |                       |          |
| Site works                           | 6A      | £1,800             | £2,880             | £7,900                | £12,580  |
| Drainage                             | 6B      |                    |                    |                       |          |
| External services                    | 6C      |                    |                    |                       |          |
| Maintenance 1                        |         | €18,555            |                    |                       | £18,555  |
| Investment 1                         |         | 3                  | £45,420            | £139,830              | £182,250 |
| Refer to the Asset Management 5 year | propert | forecast for infor | mation on costs    | Total                 | £203,805 |
| Legislative                          |         |                    | 2013/14            | 2014/18               | Total    |
|                                      | Asber   | stos               |                    |                       |          |
|                                      | DDA     |                    | £2,400             |                       | £2,400   |
|                                      | Electr  |                    | £15,000            |                       | £15,000  |
|                                      | Fire ri |                    | £1,060             |                       | £1,060   |
|                                      | Water   |                    | £1,000             |                       | £1,000   |
|                                      | Total   |                    | £19,460            |                       | €19,460  |
| Agreed Recommendations:              |         |                    |                    |                       |          |



Property affection of years forecast - Survey Summary Report
Burray a contraction of 100 and is a Community Half or Bonk Landshive Listure and Culture
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## **Front Page**



### Asset evaluation paper

LANARKSHIRE Housing and Technical Resources

Property: Biggar Municipal Hall

Address: 7 Kirkstyle, Biggar, ML12 6DT

Constructed: 1910 and 1990

SLPN: 002102

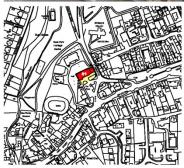
Date: October 2011

Floor area: 601m2

Suitability A2 Energy C Core facts previous: Sufficiency A Development C Opportunities:

Marketability B







## **Back Page**

Breakdown of Expenditure forecast figures presented in page 2

|                                      |        |                       | _               |            |          |  |
|--------------------------------------|--------|-----------------------|-----------------|------------|----------|--|
| BCIS Elements                        | Ref    | 201                   | 3/14            | 2014/18    | Total    |  |
|                                      | IVE    | R&M                   | Investment      | Investment | IOIAI    |  |
| Substructure                         | 1      |                       |                 |            |          |  |
| Frame                                | 2A     |                       |                 |            |          |  |
| Upper floors                         | 2B     |                       |                 |            |          |  |
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| Windows and external doors           | 2F     |                       | £10,500         | £16,500    | £27,000  |  |
| Internal walls and partitions        | 2G     |                       |                 |            |          |  |
| Internal doors                       | 2H     | £1,375                |                 | £8,700     | £10,075  |  |
| Wall finishes                        | 3A     | £4,975                | £21,540         | £16,600    | £43,115  |  |
| Floor finishes                       | 3B     | £3,700                |                 | £13,400    | £17,100  |  |
| Ceiling finishes                     | 3C     |                       |                 | £9,650     | £9,650   |  |
| Fittings                             | 4      | £5,000                |                 | £6,000     | £11,000  |  |
| Sanitary appliances                  | 5A     | £200                  |                 | £8,800     | £9,000   |  |
| Disposal installations               | 5C     |                       | £4,000          |            | £4,000   |  |
| Water installations                  | 5D     |                       |                 |            |          |  |
| Heat source                          | 5E     |                       |                 | £10,000    | £10,000  |  |
| Space heating and air treatment      | 5F     |                       |                 | £2,500     | £2,500   |  |
| Ventilating systems                  | 5G     |                       |                 |            |          |  |
| Electrical installations             | 5H     | £1,505                |                 |            | £1,505   |  |
| Lift and conveyor installations      | 5J     |                       |                 |            |          |  |
| Protective installations             | 5K     |                       |                 |            |          |  |
| Communications installations         | 5L     |                       |                 |            |          |  |
| Site works                           | 6A     | £1,800                | £2,880          | £7,900     | £12,580  |  |
| Drainage                             | 6B     |                       |                 |            |          |  |
| External services                    | 6C     | 7                     |                 |            |          |  |
| Maintenance *                        | Totals | £18,555               |                 |            | £18,555  |  |
| Investment <sup>*</sup>              | Totals |                       | £45,420         | £139,830   | £182,250 |  |
| Refer to the Asset Management 5 year | proper | ty forecast for infor | mation on costs | Total      | £203,805 |  |

| Legislative |            | 2013/14 | 2014/18 | Total   |
|-------------|------------|---------|---------|---------|
|             | Asbestos   |         |         |         |
|             | DDA        | £2,400  |         | £2,400  |
|             | Electrical | £15,000 |         | £15,000 |
|             | Fire risk  | £1,060  |         | £1,060  |
|             | Water      | £1,000  |         | £1,000  |
|             | Total      | £19,460 |         | £19,460 |

### Agreed Recommendations:

That the property is subject to review.

## **Centre Pages**

legend

|                                  | Si         | uperst                     | ructui        | re     |          |          |                               | Serv                       | ices       |        |                |          |         |
|----------------------------------|------------|----------------------------|---------------|--------|----------|----------|-------------------------------|----------------------------|------------|--------|----------------|----------|---------|
| %<br>elemental<br>breakdown      | Roof       | Windows and external doors | nternal doors | Other  | Finishes | Fittings | <b>N</b> ater<br>installation | Heating and<br>ventilation | Electrical | Other  | External Works |          |         |
| 400/                             | ž          | e V                        | =             | ō      | Ξ        | Œ        | 3.5                           | Ĭ                          | E          | ō      | Û              | Chart c  | olour I |
| 10%                              |            |                            |               |        |          |          |                               |                            |            | 40     |                | Remaini  |         |
| 20%                              |            |                            |               |        |          |          |                               |                            |            | 0      |                | cconom   |         |
| 30%                              |            |                            |               |        |          |          |                               |                            |            | 9      |                |          | 100%1   |
| 40%                              |            |                            |               |        |          |          |                               |                            |            | 3      |                |          | 39% t   |
| 50%                              |            |                            |               |        |          |          |                               |                            |            |        |                |          | 0% to   |
| 60%                              |            |                            |               |        |          |          |                               |                            |            | 6      |                |          | outwit  |
| 70%                              |            |                            |               |        |          |          |                               |                            |            | Œ      |                |          | outwi   |
| 80%                              |            |                            |               |        |          |          |                               |                            |            | -      |                |          |         |
|                                  |            |                            |               |        |          |          |                               |                            |            | -0     |                |          |         |
| 90%<br>100%                      |            |                            |               |        |          |          |                               |                            |            |        |                |          |         |
| conomic profil                   |            |                            |               |        |          |          |                               |                            | 500        |        | 200000         | Totals   | ı       |
| Outwith                          | £0         | £10.5                      | £0            | £10.5  | £21.5    | £0       | £0                            | £0                         | £0         | £0     | £2.9           | £45.4    |         |
| last 15%                         | £36.5      | £16.5                      | £8.7          | £12.1  | £39.7    | £6       | £0                            | £12.5                      | £0         | £0     | £7.9           | £139.9   |         |
| Recommended<br>nvestment         | £0         | £0                         | £0            | £0     | £0       | £0       | £0                            | £0                         | £0         | £0     | £0             | £0       |         |
| Balance based on o               | urrent con | dition                     |               |        |          |          |                               |                            |            | Ва     | lance          | £185.3   |         |
| New build co                     | mpari      | son va                     | lue (ba       | sed on | current  | floor a  | rea of 6                      | 01m2) <del>l</del>         | E0.80 t    | o £1.3 | 7 millio       | on       |         |
| ossible CEEF                     |            |                            |               |        |          |          |                               |                            |            |        |                | _        |         |
| Automatic met<br>Voltage optimi: |            |                            |               |        |          |          |                               | fing                       |            |        |                | no<br>no |         |
| voitage optimi:<br>BEMs/ Control |            |                            |               |        |          |          |                               | ndary gl                   |            |        |                | no<br>no |         |
| Air conditioning                 |            |                            | _ ′           | _      |          |          |                               | rives                      |            |        |                | lno      |         |
| Lighting conve                   | -          |                            |               | _      |          |          |                               |                            |            |        | _              | l no     |         |
| Fuel change                      |            |                            |               |        |          |          |                               |                            |            |        |                | ]no      |         |
| Installation of 0                |            |                            |               |        |          |          |                               |                            |            |        |                | ] no     |         |
| Point of use wa                  | ater hea   | ters                       | yes           | ☐ no   |          | Solar    | therma                        | l                          |            |        | ves 🗆          | no       |         |
| Boiler plant up                  | grade      |                            | Jyes          | ☐ no   |          | Heat p   | oump                          |                            |            |        | es [           | ]no      |         |
| Heat recovery                    |            |                            | Jyes          | □ no   |          | Bioma    | ss                            |                            |            |        | es [           | ] no     |         |
| neat recovery                    |            |                            | _             |        |          |          |                               |                            |            |        |                |          |         |
| Radiator reflec                  | tive par   | relsl                      | yes           | ⊔ no   |          |          |                               |                            |            |        |                |          |         |

### Property aftercare 5 year forecast - Survey Summary Report Survey overview comments:

The property was constructed in 1910 and is a Community Hall for South Lanarkshire Leisure and Culture Ltd. The property has been generally well maintained and is in a condition consistent with its age and type. Investment will be required over the next 5 years to ensure continuity of service delivery.

### 2. 5 Year Investment and Maintenance Requirement

The survey has considered the maintenance required to retain the property for normal service delivery over the next 5 years. The following work with an estimated budget cost of £????? is detailed overleaf

- · Replace 50% of roof covering
- · Replace all external windows and doors over 5 year period
- · Major repairs to wall finishes; redecorate
- · Replace vinyl flooring
- · Replace sanitary fittings

NOTE: This building has been marked for review as although services are seen as being in good order (with the exception of boiler plant) the fabric of the building is requiring reasonably significant investment over the next five years.

### 3. Remaining Economic Life

The remaining economic life of each of the elements has been considered as part of this report. The property is capable of service delivery over the next 5 years without significant investment, Beyond this timeframe, some elements will reach the end of their economic lifespan.

### 4. Legislative

- 4.1 Asbestos. Known asbestos is subject of management regime.
- 4.2 Water. Replacement of fire hoses with portable fighting appliances.
- 4.3 DDA. An updated audit shows the need for suitable seating for disabled users; the provision of a portable induction loop; door call system; additional signage. The total estimated cost is £2,400
- 4.4 Electrical. Renewal of distribution boards, many of which are operating at full capacity.
- 4.5 Fire Risk Assessment. There is a need for fire seals to be inserted in several doors; the gas service pipe requires sealed where it passes through a wall to a fire protected zone; Glass in doors does not appear to meet the required standard. There are management issues with flammable materials in the foyer (a fire protected zone)

Replacing two balanced flue gas fired boilers and upgrading of single headed pumps to dual head

### Financial profile

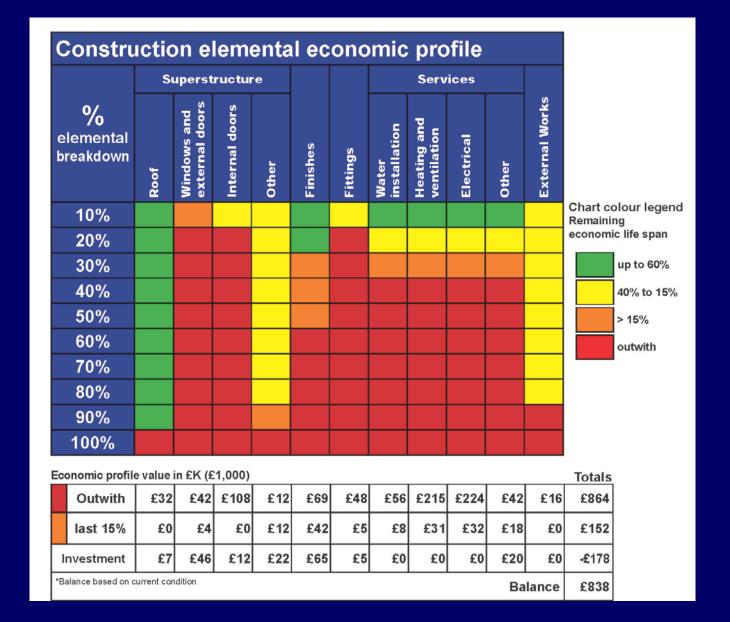
| Funanditure forecast                     | 5 year f                  | orecast        | Tatal         |            |  |
|--|---------------------------|----------------|---------------|------------|--|
| Expenditure forecast                     |                           | 2013/14        | 2014/18       | Total      |  |
| Summary 5 year forecast                  | investment                | £45,420        | £139,830      | £185,250   |  |
|  | maintenance requirement   | £18,555        |               | £18,555    |  |
|  | •                         | Legislative.   | recommended / | £19,460    |  |
|  | Standard project fees etc |                |               |            |  |
|  |                           |                | Total         | £284,407   |  |
| Recommendation:                          |                           | 1000           |               |            |  |
| 5 year investment profile expenditure is | considered: prudent       | revi           | ew 🗆 ina      | ppropriate |  |
| If inappropriate: I local re-provis      | sion considerations 🔲 c   | onstruction is | ssues         |            |  |
| ☐ asset manage                           | ement considerations      | her: Long te   | rm service r  | eview      |  |
| Clients perspective:                     |                           |                |               |            |  |
| Requirement for option appraisal         |                           |                | L yes         | s 🗆 no     |  |
| Anticipated retention period: Less ti    |                           |                |               |            |  |
| Suitable for continued service delivery  |                           | -              | _             | _          |  |
| Aid-iifi                                 |                           |                |               |            |  |

5 year expenditure forecast to be taken forward for project evaluation and tendering .  $\square$  yes  $\square$  no

### Advantages

- Cheaper, Quicker to Provide
- Clear Easy to Understand Information
- All Elements on Single Report
- Improves Client/Member Knowledge
- Client Perspective Included
- Improves Decision Making
- Better Targeted Investment

### Advantages



### **Housing Portfolio**

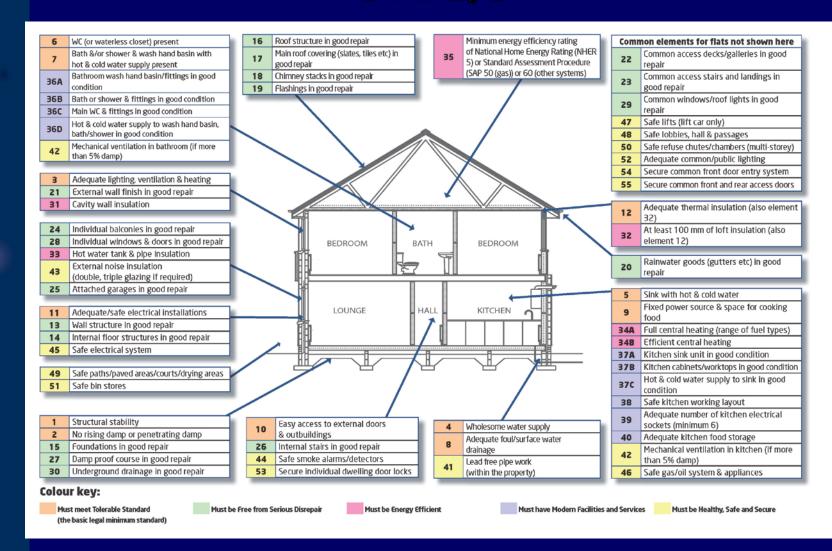
• 25,000 plus Houses

- -3,000 Low Rise Blocks
- 21 Multi-Storey Blocks
- 47 Sheltered Complexes
- 10,000+ Terraced and Semi Detached

### **Key Issues**

- Scottish Housing Quality Standard
  - Must Meet Tolerable Standard
  - Free from Serious Disrepair
  - Energy Efficient
  - Modern Facilities and Services
  - Healthy Safe and Secure
- Increased Planned Maintenance
- Future Proof Portfolio
- Increased Tenant Satisfaction

### **SHQS**

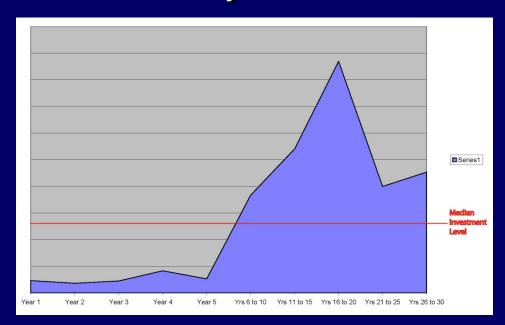


## Stock Survey Approach

- The Use of Stratified Sampling
  - Limitations
- Importance of Good Information
  - Targeted Investment
  - Identifying Issues and Options
- Better Informs Investment Decisions
- Developing Tools to Ease the Process

### Codeman

- Electronic hand held iPaqs
- 30 year profiling
- Identify investment peaks
- SHQS compliance
- EPC and SAP ratings
- Detailed attribute and life cycle information



## **House Typing**





### **House Types**

Permanent Reference Number: HTR 008 Temporary Reference Number: A38 Site Reference Number: 4 BL 01

### Attributes

| Year of<br>Construction : | Circa 1945                         |
|---------------------------|------------------------------------|
| Wall Construction:        | Substructure: Brick Walls,         |
|                           | Walls: Wet dash render             |
| Roof Construction:        | Timber trusses with concrete tile. |
| Number of Storeys:        | 1                                  |
| Gross Internal Area:      |                                    |
| Heated Volume:            |                                    |
| Energy<br>Performance     |                                    |
|                           |                                    |

### Variances

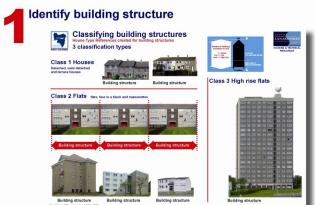
House Style

- A Left handed ground floor
  B Right handed ground floor
  C Left handed first floor
- D Right handed first floor

Floor Plans to first floor flat Hall - 21 LMing Room - 31 Bedroom 1 - 51 First Floor Flat

## Stock Survey Approach

### House type referencing process



Identify class type

Determining building s







### **Advantages**

- Solutions Applied Across Portfolio
- More Strategic and Consistent Solutions
- Investment Scenario Planning
- Quantities included in Model
- Improves Client/Member Knowledge
- Client Perspective
- Identifying Core Non Core Stock
- Improves Decision Making
- Better Targeted Investment
- Long Term Approach

### **Questions**

**And** 

**Discussion**